



POLICY HANDBOOK
of the
**NATIONAL GUARD ASSOCIATION
OF NORTH DAKOTA**

PO Box 5511
Bismarck, ND 58506-5511
ngandexecutivedirector@gmail.com
www.ngand.org

Approved
21 September 2023

TABLE OF CONTENTS

MISSION	3
VISION	3
GENERAL POLICIES:.....	3
G1: NON-DISCRIMINATION	3
G2: NON-PROFIT.....	3
G3: POLICY MANUAL REVIEW	3
G4: ENDORSEMENT OF POLITICAL CANDIDATES	3
G5: INSURANCE PROGRAM	3
G6: NGAUS NATIONAL CONFERENCE.....	4
G7: ALLOCATION OF DIRECTORS.....	5
G8: MEMBERSHIP FEES.....	6
G9: OUTSTANDING OFFICERS OF THE YEAR	6
POSITIONAL DUTIES & RESPONSIBILITIES:.....	7
P1: EXECUTIVE DIRECTOR (ED)	7
P2: TREASURER	10
P3: DIRECTORS	10
P4: MEMBERSHIP COMMITTEE	11
P5: RESOLUTIONS COMMITTEE	11
P6: LEGISLATIVE COMMITTEE	11
P7: PLANNING COMMITTEE.....	12
P8: AUDIT COMMITTEE	12
P9: FINANCE COMMITTEE	13

MISSION:

To foster and improve the Army and Air National Guard of North Dakota through the education of the public, the state and national legislatures on the purpose and value of the National Guard in the Homeland Security Program and the promotion and improvement of relationships among all current and former members of the North Dakota National Guard.

VISION:

A vibrant association that promotes 100% membership and active involvement of all Officers in the North Dakota National Guard in the formulation of resolutions which drive the improvement of the National Guard at the State and National level.

GENERAL POLICIES:

G1: NON-DISCRIMINATION

The Corporation shall not adopt policies or conduct activities that discriminate against any person based on color, race, religion, sex, age, or national origin.

G2: NON-PROFIT

Corporation net earnings shall not inure to the benefit of any director, officer, or member.

G3: POLICY MANUAL REVIEW

This manual will be reviewed, amended if required and ratified at the first Board of Directors meeting after the annual conference and installation of new directors. The acceptance of the policy manual will be recorded in the minutes of that meeting.

G4: ENDORSEMENT OF POLITICAL CANDIDATES

No member of the Association may use the Association's name or reference the Association in any manner for endorsement of any political candidate or party.

G5: INSURANCE PROGRAM

The State Sponsored Life Insurance (SSLI) is sanctioned through public law (37 USC 707; DoD 5500.7 (JER) 3-209). The Adjutant General (TAG) was placed in charge of this program and delegated its management down to the National Guard Association of North Dakota (NGAND). The corporation will sponsor this insurance program making it available to members of the North Dakota National Guard (NDNG) and their families. The administrative agency and carrier currently selected by the Board is Militia Insurance Trust and New York Life/Military Benefit Association. Changes in Insurance Administrator or Underwriter must be recorded in the Minutes of the quarterly meeting of the Board of Directors.

The Board of Directors may appoint an Insurance Director (ID) to manage the program on behalf of the Executive Director. When appointed, the ID serves in an unpaid, ex-officio status on the Board of Directors and the Executive Board. When not covered by MIT, the Association will pay the ID's costs (e.g., airfare, hotel, and meals) associated with attending annual meetings relating to the SSLI program such as the National Guard Executive Directors Association (NGEDA) and Insurance Trust meetings.

G6: NGAUS NATIONAL CONFERENCE

The Board of Directors will review the financial position of the Association and budget an appropriate amount for attendance at the NGAUS National Conference, to be distributed to offset costs in the following order of precedence:

1. The Chair's and Executive Director's expenses
2. The Insurance Director's hotel and airfare
3. A pro-rata share of registration fee and hotel room deposit for delegates who do not receive reimbursement from any other source
4. A pro-rata share of remaining funds to delegates who do not receive reimbursement from any other source

Historically, the State has sponsored one Army and one Air member to the NGAUS Conference, the Association has determined that it is in the best interest of the Association to reserve these allocations for the Army and Air Resolutions Representatives as these individuals cannot attend on any federal status and their duties are the primary reason for the State to attend the conference. Additionally, the Chief of the National Guard Bureau annually authorizes a specified number of company grade and/or warrant officers to attend the conference on federal status (orders). The selected members must attend all professional development sessions in accordance with the CNGB memorandum. The order of preference, in the absence of more important criteria, will be:

1. Company Grade Officers of the Year, Army and Air; Warrant Officer of the Year
2. Most junior Company Grade or Warrant Executive Board member that has not attended on orders previously

3. Most junior Company Grade or Warrant Board of Directors member that has not attended on orders previously
4. Nominations received from the Directors for Company Grade Officers or Warrant Officers, selected by ballot
5. If no Company Grade or Warrant Officers are willing to attend, a Field Grade may be selected in the same order of preference.

G7: ALLOCATION OF DIRECTORS

The intent of the Allocation of Directorships is to represent each major subdivision of Army and Air units while keeping the number of members under each director to a manageable size.

UNIT	Number of Directors
Chair	
Chair-Elect	
Vice Chair	
Secretary	
Treasurer	
JFHQ	1
141st MEB	1
142^d EN BN	1
164th EN BN	1
68th TC	1
1-112th AVN	1
131st MP BN	1
ARNG Med Det	1
164th RTI, CGTC	1
1-188th ADA	1
119th Wing Staff & Headquarters NDANG	1
119th Operations Group	1
119th Mission Support Group	1
119th Medical Group	1
119th Intelligence, Surveillance, Reconnaissance Group	1
Retired Army Guard Officers	1
Retired Air Guard Officers	1
TOTAL	17

G8: MEMBERSHIP FEES

RANK	MEMBERSHIP FEE
O-7 – O-8	\$70
O-4 – O-6	\$40
CW4 – CW5	\$40
O-1 – O-3	\$20
WO1 – CW3	\$20
RETIRED	\$12
LIFETIME	\$350

G9: OUTSTANDING OFFICERS OF THE YEAR

The Association will recognize the outstanding field grade, company grade, and warrant officers of the North Dakota Army and Air Guard at each year's Annual Conference Banquet. Association members are only eligible to win the company or field grade category once for their service. As applicable, the member can win in both company grade and field grade during the course of their career. At a minimum, the selection committee will be comprised of at least one Army and Air representative and the immediate Past Chair. The Association's Executive Director will act as archivist, recorder and facilitator for the committee.

This committee will request nominations from any member in good standing. The nominated person must also be a member in good standing to be considered or selected. The nomination can be in verse or bullet, memo or letter format, either hard copy or e-mail (with routing that verifies electronic signatures). Exact format will be determined by the committee annually. There is no formal form required. However, the nominations must include:

- Name and Grade of nominated individual
- Unit of Assignment
- Award individual is being nominated for
- Examples of outstanding performance or justification for nomination
- Name and Grade of Recommending Officer

The selection committee should meet to organize and set deadlines at least 90 days before the Annual Combined Conference. Deadlines should be based upon operational tempo, times required to process nominations, preparation of the award plaques or any other relevant criteria with selections made at least 30 days prior to the conference. Once determined the deadlines should be published and adhered to. Solicitations for nominations should be made at least 90 and not later than 60 days ahead of the

Conference, multiple requests and several methods of solicitation may be required to reach all unit commanders, directors and members at-large.

POSITIONAL DUTIES & RESPONSIBILITIES:

P1: EXECUTIVE DIRECTOR (ED)

The Chair, with the approval of the Board of Directors, will appoint an Executive Director (ED) (formerly called the 'President'), and record the selection in the meeting Minutes. The position should be advertised in a manner to assure the widest possible dissemination in order to attract as many qualified candidates as possible. The Executive Director will be an ex-officio member of the Board of Directors and the Executive Board. The selection results should be recorded in the Board of Directors meeting Minutes. The Association Executive Committee will conduct an annual Performance Review of the Association Executive Director by 1 April of each year after the Annual Conference. The Executive Committee will then negotiate the subsequent year's contract with the Executive Director and submit the results to the Association Board of Directors for approval at the next regular meeting of the Board of Directors. The Association Executive Director shall have the authority to spend up to \$500 of Association funds for any item needed for Association business.

The primary purpose of the Executive Director of the National Guard Association of North Dakota is to advise and assist the current Chair, Chair-Elect, Vice Chair, Directors and Standing Committees in fulfilling their leadership duties in the Association. The position of Executive Director should not be looked upon as a decision-making entity, as the ED is not a voting member of the Board of Directors and the Executive Board. The ED's position should be that of a source of continuity of information and mentorship from one Chair to the next and one committee to the next. Specific duties the Executive Director is expected to fulfill, to the best of his/her abilities, include the following items:

1. The Executive Director will maintain the membership records in the format required by the National Guard Association of the United States (NGAUS), and will be the primary point-of-contact in regard to membership issues with NGAUS.
2. The ED will provide monthly membership updates to the Executive Board and Directors during the membership drive and periodic updates for the remainder of the year.
 - 2.1 The database needs to be as accurate as possible prior to the annual 30 September submission to NGAUS as this information is used as a basis for

membership numbers and percentages for the next year. Projected separation actions for the next three months should be conducted prior to submission in order to facilitate reaching 100 % Membership before the end of the Rebate Drive Period—usually 30 June.

- 2.2 The Executive Director will work with the Treasurer to ensure the dues submission is accomplished prior to the Incentive Deadline date, as well as the 100% cutoff date, which are set by NGAUS – usually 31 March and 30 June, respectively.
3. The Executive Director will receive the dues from the various Directors, record the data in the membership database, and deposit the receipts or send the receipts to the Treasurer for deposit. The ED will provide the Treasurer and the Chair the membership update information that the ED will use to submit the dues collected to NGAUS.
4. The Executive Director will work with the Membership Committee in providing information to the Directors to facilitate their efforts in collecting membership dues.
5. Primary responsibility for the State Annual Conference/Joint Conference rests with the Planning Committee and the Enlisted Association equivalent. The Committee(s) has primary responsibility for choice of facilities, menu, member notification and registration and Conference Booklet. The Executive Director may offer relevant advice on issues as appropriate, for example space required for vendors. The ED will be the focal point for vendors, contractors, and advertisers in the Conference Booklet and Floor Displays, and will work with the Committee in producing the Conference Booklet. The ED will work with the combined conference committees and both of the executive boards in coordinating speakers for both the business session and the banquet.
6. The Executive Director will be a member of the National Guard Executive Directors Association and will be expected to attend the National Guard Executive Director Association (NGEDA) Conference to represent the State Association in matters concerning arrangements for the National Conference of NGAUS. The ED will be the primary focal point for lodging and registration issues, and if determined appropriate, group travel issues. This responsibility will include two periods of travel, the first of which is to the NGEDA Conference (usually held in January), and the second to the NGAUS National Conference in the fall, usually August-September.
7. The Executive Director will assist the Legislative Committee and if appropriate the Congressional Action Coordinating Officer (CACO) with coordination and organization of legislative activities including but not limited to, State Legislature Reception or State Legislators Dinner and Congressional Reception.

8. Legislative Reception in Bismarck – (Normally held in the Late January early February time often referred to as the ‘spaghetti dinner’) is the primary responsibility of the Executive Director/Chairman. The ED/Chair will coordinate with TAG’s office to ensure that a blanket invitation to all State Legislators has been issued. Both Associations executive boards are responsible for notifying the members of the events and coordinating the manpower support needed to accomplish this event.
9. Congressional Reception – The Executive Director and Chair will coordinate with the NGAUS staff, Congressional staffers and TAG’s office in establishing the best date to hold the reception. This should be accomplished not less than 90 – 120 days before the event. The Chair and ED will coordinate with TAG’s office in issuing the invitations to the Governor, Congressman and their staff, Senators and their staffs, and Distinguished Guests. All other attendees will be contacted by the association’s Legislative Committee. The ED or Chair will coordinate with the NGAUS staff and arrange for caterers if appropriate. Unit members who have official business with the command agencies in the DC area should be encouraged to coordinate those activities with the Congressional Reception date.
10. The Executive Director, along with the Insurance Director (ID), will attend the annual Insurance Trust meeting as the representatives from NGAND. The Treasurer may also attend the meeting in the absence of the ED or ID. The ED/ID will:
 - 10.1 Advise the Board of Directors on the selection of the Insurance Administration Agency and will be the primary point of contact with that agency.
 - 10.2 Advise the Board on the availability and cost of new products from the Insurance Underwriters and coordinating the marketing strategy needed to insure that all members, enlisted and officer, are aware of the coverage available.
 - 10.3 Prepare and present an Insurance Report for the Annual Meeting of the membership.
11. The Executive Director will help mentor and prepare the Resolutions Representatives Army and Air for their floor activities at the National Conference. The ED should ensure the State Resolutions are submitted by 1 June to NGAUS. The Resolutions Committee (with the possible input of the CACO) has primary responsibility for getting the locally submitted resolutions prepared for consideration at the State Conference and formatting them for

submittal to the National. The Resolutions Committee is also responsible for downloading and distributing the National Resolutions to be voted on during the State Conference.

12. The Executive Director, Chair, and Vice-Chair share the responsibility to coordinate the dissemination of information to the general membership. This is accomplished using a newsletter and updates to the website. A newsletter will be produced annually by 1 January. The Board of Directors should monitor the contents of the website and newsletters and make recommendations to the ED for materials to be placed on the website and in the newsletters.

P2: TREASURER

The primary duty of the Treasurer shall be to track the day-to-day income and expenditures of the association. The long-term investments will be recorded by the Treasurer but the responsibility for making investment decisions will reside with the Audit/Finance Committee and the Executive Board. The Treasurer should prepare quarterly reports to submit to the Board of Directors at the quarterly meetings to facilitate budgetary decisions by the Board, and an Annual Report to be presented to the membership at large during the Annual Conference. Additionally, an annual budget should be prepared for review by the Board for the 4th quarter meeting of the Board for approval prior to the beginning of the next calendar year. The following list of income and expenditure items are for awareness purposes and are not to be construed as the budget:

Income (yearly):

Dues (based upon 90% of the total annual that could be collected)	Approx \$3,300
Affinity Income (NGAUS programs like technician insurance)	Approx \$1,300
Insurance Program	Approx \$1,200
Early Bird Rebate (NGAUS)	Approx \$ 600
100% membership	Approx \$ 600
Experience Refund (Insurance)	Approx \$1,000
Combined Conference	Approx \$3,500

P3: DIRECTORS

The Directors are the primary point-of-contact for communications between the Association Board, NGAUS and the membership at-large. They are expected to:

1. Pass communications from the Board and NGAUS down to the membership
2. Notify the membership of events like the National Conference, Legislative Reception and State Conference

3. Bring their member's concerns and suggestions back to the Board
4. Be the primary point-of-contact for collecting dues for their units
5. Attend all Board of Directors meetings unless a life event (wedding, birth, funeral, graduation, etc) or duty requirement prohibits attendance.
 - 5.1 Directors must contact one of the Chairs if they are unable to attend to coordinate an excused absence.
 - 5.2 After the second unexcused absence, the Chair will notify the director and the Commander of the Director's unit that the next unexcused absence will be grounds for replacement of the Director.

P4: MEMBERSHIP COMMITTEE

The Chair shall appoint a Membership Committee, composed of not less than three active members of the Association. This committee shall have two distinct roles. First, they will advise the Chair and Executive Director on all matters of the annual membership drive. Second, they will examine the credentials and eligibility of the members attending the annual membership meeting, determine the validity of absentee ballots and report the number of voting delegates and the absence or presence of a quorum at the annual membership meeting.

P5: RESOLUTIONS COMMITTEE

The Resolutions Committee will be comprised of, at a minimum, the Chairman, the Army Resolutions Representative and the Air Resolutions Representative. The Chair may appoint the Chair-Elect and Vice Chair to serve as Resolutions Representatives for their respective branches for first two years of their four-year Executive Board terms. The Chairman may also appoint additional personnel as necessary. The responsibility of this committee is to accept potential resolutions from the membership at large, to research, and format those proposed resolutions for presentation to the membership at the annual meeting. If adopted by the membership, the committee will then prepare, coordinate, and present these local resolutions at the national conference. The Representative of each branch will be aware of all national standing resolutions and proposed resolutions in order to answer questions from the floor at the annual conference, and represent the state at the national putting forth the memberships consensus on those resolutions put forward.

P6: LEGISLATIVE COMMITTEE

The Legislative Committee will be comprised of, at a minimum, the Chairman, the Executive Director and the Chair-Elect. The Chairman may also appoint additional personnel as necessary. The responsibility of this committee is to accept potential legislative proposals from the membership at large or the Directors, to research, and format those proposed pieces of legislation for presentation to the membership at the annual meeting or Board of Directors (driven by timing). If adopted by the membership or Board the committee will then prepare, coordinate and present these pieces of legislation to select members of the State Legislature in order to get a sponsor for the bill.

P7: PLANNING COMMITTEE

The Planning Committee will serve two distinct yet associated functions. The Planning committee will recommend the time and place of the second subsequent annual membership meeting and assist the Executive Director in coordinating all aspects of the Annual Conference. The Planning committee will be co-chaired by the Executive Director and Vice-Chair and will work in conjunction with the Enlisted Association's Time and Place Committee, forming the Joint Conference Time and Place Committee. The Chair will appoint members to this committee.

1. The Joint Committee will research cities as possible off-year sites for the Annual Joint Conference as far in advance of the Joint Conference as is required to obtain the facilities required to successfully hold the Joint Conference. The following factors should be considered:

- Adequate meeting rooms conveniently located for all three Associations: Officer, Enlisted, and Auxiliary
- Large enough display and joint meeting areas conveniently located to accommodate expected attendance and vendors
- Large enough banquet facility for anticipated attendance
- Adequate number reasonable cost and quality of lodging rooms in conference hotel and nearby facilities
- Cost and quality of banquet meals

2. The committee is responsible for establishing the agenda, arranging for speakers, assisting the ED in marketing advertising and booth space and other duties as recognized and assigned.

P8: AUDIT COMMITTEE

The Board of Directors will appoint an Audit committee of three active members of the corporation at its annual meeting. Members must not be concurrently appointed on the Finance committee. The Board of Directors will determine how often the Audit

committee shall audit the accounts of the corporation each fiscal year. At least two members of the Audit committee shall verify all accounts and certify the correctness of the accounts in writing annually. The Audit committee shall report the status of the accounts to the membership at the next annual membership meeting and to the Board of Directors upon request.

P9: FINANCE COMMITTEE

The Finance Committee will prepare and maintain the Investment Policy of the Association, monitor the performance of Association Investments and propose/carry out changes in the make-up of the Investment Portfolio. The Policy will be reviewed and/or approved by the Board of Directors and recorded in the Minutes of the Board of Directors meeting. Changes in Investment Portfolio will be brought to the Board of Directors (when time constraints permit) for approval and recording in the Minutes. The Chair will appoint members to the Finance Committee. Upon selection, the members will be recorded in the Minutes of the meeting and a letter of authorization will be drafted up with all the Finance Committee names upon the letter. The letter will authorize the Committee to make timely changes to the investments of the Association by presenting to the Investment Brokerage house a written instruction of the changes to be made along with signatures of a majority of the Finance Committee. The intent is to protect the investments from radical changes in the investment environment. It may be detrimental to the investments to delay changes in investment while waiting for an Executive Board meeting or a quarterly Board of Directors meeting to convene. The Committee will report such changes and rationale for them at the next Board of Directors meeting where the transaction can be recorded in the Minutes.